

Minutes of a meeting of the Bradford and Airedale Wellbeing Board held on Tuesday, 22 February 2022 in City Hall

Commenced 10.00 am
Concluded 11.50 am

PRESENT

Members of the Board -

MEMBER	REPRESENTING
Councillor Susan Hinchcliffe	Leader of Bradford Metropolitan District Council (Chair)
Councillor Sarah Ferriby	Healthy People and Places Portfolio Holder, Bradford Metropolitan District Council
Councillor Sue Duffy	Children and Families Portfolio Holder, Bradford Metropolitan District Council
Kersten England - OBE	Chief Executive of Bradford Metropolitan District Council
Dr James Thomas	Bradford Districts and Craven Clinical Commissioning Group
Dr Sohail Abbas	Deputy Chair
Helen Rushworth	HealthWatch Bradford and District
Kim Shutler	Bradford Assembly representing the Voluntary and Community Sector
Prof Mel Pickup	Chief Executive of Bradford Teaching Hospitals NHS Foundation Trust
Prof Shirley Congdon	Vice Chancellor, Bradford University
Dr Stewart Davies	Chair of Sustainable Development Partnership
Bishop Toby Haworth	Chair of Stronger Communities Partnership
Huma Nizami	Race Equality Network
Councillor Rebecca Poulsen	Worth Valley

Apologies: Councillor Abdul Jabar, Councillor Imran Khan, Councillor Alex Ross-Shaw, Helen Hirst, Sarah Muckle, Iain MacBeath, Brendan Brown, Therese Patten, Ben Bush and Rachel Dennis

Councillor Hinchcliffe in the Chair

19. DISCLOSURES OF INTEREST

No disclosures of interest were received.

20. MINUTES

Resolved –

That the minutes of the meeting held on 26 October 2021 be signed as a correct record (previously circulated).

Action: City Solicitor

21. INSPECTION OF REPORTS AND BACKGROUND PAPERS

There were no appeals submitted by the public to review decisions to restrict documents

22. DISTRICT DIGITAL STRATEGY

The report of the Chief Executive (**Document “J”**) was submitted to the Board to provide Members with details of the programme of activity for the Bradford District to transition it into an area with upgraded, smart technologies to improve the lives of local residents and to support the District’s clean growth ambitions.

The report provided a summary and further details of the three central pillars of the programme:

- Laying the foundations for success
- Improving our capabilities in emerging technologies
- Lifting our Ambitions on digital growth

The strategy would support the District Plan and Economic and Clean Growth ambitions and included a range of collaborative initiatives that would support the delivery of Bradford District becoming one of the UK’s smart cities and leading digital economies.

Initiatives ranged from those already underway, pipeline projects with planned investments to those that required a collective ambition, collaboration with partners and business case led strategic investment in funding and commitment.

The documents provided in the appendices gave a comprehensive account of additional context and details under the main three pillars and the programme being delivered by 2027. The report identified five work streams that included a programme of activity and roadmap that set out how the overall aims would be achieved. The workstreams are summarised below.

- Connected and Smart District
- Data-Driven Decision Making
- Low Carbon Infrastructure
- Digital Economy

- Digital inclusion

The report appendices contained suggested recommendations for the Board and details of the next steps.

Members were then given the opportunity to comment and ask questions, the details of which and the responses received, are as below.

- The difference it would make was encapsulated with adequate connectivity across the District (especially rural areas)
- Local manufacturing businesses – would need to adopt new technology – automated/AI which would provide resilience in the District’s economy
- Members provided positive feedback on the overall aim and ambitions of the strategy and were keen to engage and understand how the programme would support the District’s communications and businesses to gain advantage over its competitors
- A Member asked if it would be possible for the District to host data centres and the benefits and impact of these to help the digital economy
- Officers responded that this needed further consideration and detailed discussion in a future meeting to better understand the environmental impact of physical data centres. The strategy was due to be planned over the following months.
- The district possessed huge data assets which needed to be harnessed and utilised in a coherent way, a place based approach where we collectively maximise opportunities was supported by the Board.
- Individually, organisation data leads had been engaged and although there were some areas of overlap, the datasets themselves were complex and work was being undertaken to ensure that there was alignment.
- The Chief Executive suggested that there was a likely need for the development of Stakeholder Board to feed back to the Wellbeing Board
- Some mapping work needed to be undertaken to understand how many people were digitally excluded.
- The representative from VCS stated that the immediate challenge was in residents accessing services, and to what extent were we capturing and acting on measures to give those unable, to access data and technology?
- Officers responded as follows: The issues related to access, connectivity, devices and skills, which were difficult to provide an answer on all barriers due to the complexity of issues. The key elements of who were excluded needed to be identified for device access. Connectivity could be mapped but not devices and skills to access it. Investment was included to support school children especially during the pandemic. Some sections of the community were excluded but were being targeted through specific support to bridge the inequality. The University of Bradford was working on the mapping and the researchers’ reports would be presented to any Programme Board to action

- The West Yorkshire Police representative was positive about the strategy and observed that safeguards against cyber-crime, such as the potential vulnerability of children to exploitation was a risk, work would need to be undertaken to support young people and their families the skills to keep them safe. The other issue would be fraud, both of these issues would need mitigation to safeguard users from both areas of concern. Online exploitation and radicalisation were both ongoing concerns and there were established mechanisms in place to manage these however, any additional work was welcome
 - Officers advised that cyber security and data abuse was a big focus and there were a range of issues being addressed. Discussions were taking place around cyber security to develop a policy and safeguards to address these issues. A follow up meeting with the university and business representatives was imminent. The Programme Manager was now driving inclusion workstreams and a report would be going to the Board on engagement with VCS and community champions
- The Board agreed that the focus on young people was positive with good linkage into education
- A member sought clarification of whether 5G would be rolled out to towns
 - Officers advised that the University and Bradford Council were working collaboratively on initiatives to close the skills gap. There were steps already being taken to procure the services of a network partner to stimulate 5G network connectivity. The rollout of a fibre network to support 5G would also be managed through with the network company
- An Operations Board for this programme needed to be established and to be a standing item at the Wellbeing Executive meetings. It was also recommended that further work be established to map and understand the digital divide

Resolved -

- 1. That the Board noted the Strategy, provided feedback on themes, gaps, activities.**
- 2. That the Board endorsed and supported its aim and objectives**
- 3. That the Board was the ultimate Strategy Board and would receive annual reports to the Wellbeing Board on progress of the implementation of the Digital strategy based on the outcomes of the delivery plan.**
- 4. That the Board encouraged and supported stakeholder collaboration and co-ordination in the relevant activities set out in the strategy roadmap and be a focal point to ensure that the strategy was connected to wider initiatives and workstreams**
 - 4.1 That the Strategy was a standing item at the Wellbeing Executive in the form of a workstream focused on data and**

- digital strategy**
- 4.2 That a mapping exercise of the digital divide be undertaken and produced
 - 4.3 That further work be facilitated to enable better understanding of cyber security and online safety to support the ambitions of the strategy
 - 4.4 That a set of Metrics were produced to demonstrate the progress made on the digital agenda
5. That the Board supported the formal launch of the strategy in June (to be confirmed)
 6. That the Board was committed to contributing to a future stakeholder visioning session on the Smart Place vision for Bradford District.

Action: Chief Executive/Wellbeing Board

23. DISTRICT LOCALITY WORKING MODEL - Progress against the District Locality Working Model.

The report of the Chief Executive (**Document “K”**) was submitted to the Board to provide members with an update on the vision, definition and design principles for the locality working approach following the collective agreements to develop an all age locality working model 2019-20. The aim was to ‘upstream’ intervention and increase the focus on prevention and early help to support citizens’ wellbeing. The work was delayed due to the onset of the pandemic and the emergency response that arose as a result.

The presentation gave details and context on the vision for locality working and defined the project in terms of prevention and early help to support the aim of citizens enjoying a long, healthy and full life. It also included the definition of prevention and early help, dependencies and delivery through the locality plan. The expected project impact was presented under 4 headings – Financial Impact, Improved Outcomes, Organisational Resilience and Social Justice. This document also included next steps and recommendations to the Board.

Officers further stated that a more developed paper would be circulated showing the whole family approach. It was important to understand what was important to communities – in order to conform with GDPR, the correct data protocols needed to be in place that were efficient and avoided duplication. An account was provided that demonstrated how incidents could be de-escalated following a referral from the Police. Details of how the steering group worked together to find a longer term solution for the person in question. Training was being developed and new broader relationships formed. There was an opportunity to align or combine processes/information to reduce the risk of duplication and fatigue around community conversations.

Members were then given the opportunity to comment and ask questions, the details of which and the responses given are as below:

- There was an opportunity to revisit some alignment issues and an SRO should be in place for this programme

Trauma – There were some key learning points the impact of childhood trauma for which there would be training and further virtual conferences were planned

- Members commented that those in CAMHS system were 11 times more likely to be in the criminal justice system – the West Yorkshire Police representative stated that there were plans in place to address this issue and fully supported the ambition of a joint approach to prevention and early help
- Members requested that the faith community be included in the development of plans as they already supported some residents but acknowledged the variation in capabilities
- The VCS Member agreed that the VCS sector needed to have a strategic mission conversation to align with the ambitions around prevention and Early Help
- Iain MacBeath and Robert Mccoubrey were both nominated as Joint SRO's for this programme.
- There were also a number of single comments made as below:

Whether what was important to the community was understood.

Some further clarity on the processes required to make this happen with an acknowledgement that plans needed to be locality based and that Ward plans needed to be formulated.

Not one size fits all.

There should be an organisational response rather than organisation responding.

Resolved –

- 1. That The Wellbeing Board would offer guidance and support that may help to improve the model and system wide approaches.**
- 2. That The Wellbeing Board considered the benefits of stronger alignment and coterminous working, including shared governance.**
- 3. That The Wellbeing Board identified organisational data leads to help build a single data platform**
- 4. That The Wellbeing Board considered any nominations for a system lead/SRO for Locality Working and encourage staff to participate in the ABCD training (commencing February 2022).**

Action: Chief Executive

24. HEALTH AND CARE PARTNERSHIP ARRANGEMENTS FOR BRADFORD DISTRICT AND CRAVEN

ICP Development - Progress on a place based approach to Health and Care Partnership Arrangements.

The report of the Partnership Development Director (**Document “L”**) was submitted to the Board to provide Members with the details of the implementation of the place-based health and care partnership arrangements for Bradford District and Craven, which were presented to the Board in October 2021.

The changes being implemented addressed the requirements of the health and Care Bill 2021 and the report gave members a summary of the updated governance, leadership and delivery arrangements.

The report appendix detailed what was changing and the reasons for the changes required. Integrated Care Systems existed to achieve four aims

- Improve outcomes in population health and healthcare
- Tackle inequalities in outcomes, experience and access
- Enhance productivity and value for money
- Help the NHS support broader social and economic development

The West Yorkshire Health and Care Partnership aimed to join up health and care services, improve people’s health and wellbeing and reduce health inequalities. The Integrated Care Systems (ICS) created as part of the Health and Care Bill consisted of the NHS, Councils, Healthwatch and voluntary, community and social enterprise sector (VCSE) and would bring those partners together.

The new structure would include an Integrated Care Partnership. This group would include representation from a wide cross section of public and voluntary sector organizations and would agree the West Yorkshire integrated care strategy, The Integrated Care Board (ICB), a new statutory organisation, responsible for leading NHS integration, would be accountable for its expenditure and performance. Place based partnerships would continue in their key role of improving health and wellbeing across the District.

The constitution of the ICB would allow decisions to be made as close as possible to local communities. It would decide how NHS resource was allocated and will be led by an independent Chair. The presentation also included a large amount of information to inform Members regarding the Partnership Governance Arrangements with next steps which included a Readiness Audit.

Officers presented the Governance and proposed structure, explaining the Governance proposal and how it would take over some functions from the CCG. An overview was provided to Members regarding the existing Boards and those proposed as well as leadership and delivery arrangements.

To ensure transparency, the Chair of the new ICB Board would be independent of any other health organization in West Yorkshire, would also comprise of 3 other independent members, Members with views from a number of health, education and community organizations plus the ICB Chief Executive, Clinical Director,

Director of Finance and Director of Nursing.

Members were then given the opportunity to comment and ask questions, the details of which and the responses given, are as below.

- The Chair of the Wellbeing Board requested that Councillors be involved as they represent our citizens
 - The priorities for Bradford District needed to be set by the Wellbeing Board
 - Conversations around how commissioning arrangements would work are already underway and in the process of being developed.
- Officers proposed the possibility of the lifting of the prohibition of Councillor involvement as representatives of local citizens.

Resolved –

That the Wellbeing Board noted the changes being implemented the local Health and Care Partnership.

Action: Partnership Development Director

25. CHAIRS' HIGHLIGHT REPORT

The report of the Health and Wellbeing Board Chair (**Document “M”**) was submitted to the Board and summarised key business conducted between Board meetings. An update on the Better Care Fund submission was also included in the February report.

Resolved –

That the BCF submission be noted and approved

Action: The Chair

Chair

Note: These minutes are subject to approval as a correct record at the next meeting of the Bradford and Airedale Wellbeing Board.